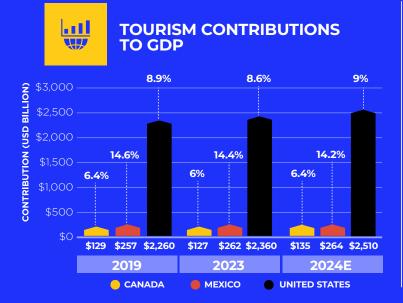
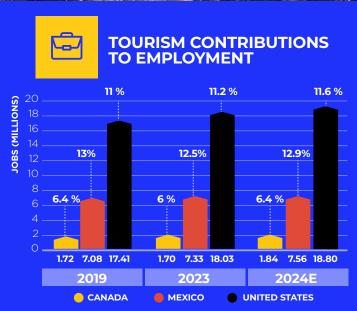
BENEFITS OF AIR TRANSPORT AND TOURISM IN CANADA







Source: IATA Economics using information from WTTC. Jobs in millions and GDP contribution in USD.

EVOLUTION OF TOURIST EXPENDITURE USD 32.8 BN USD 32.4 BN % SHARE 90% 80% 70% 60% USD USD 50% ,439 BN 198.7 BN 40% 30% 20% 10% 2024E 2023 2024E 2024E 2019 2023 2023 **UNITED STATES CANADA MEXICO** Domestic International

Source: IATA using data from WTTC.

| CANADA - ROUTES | | | | | 6,6 |
|-----------------|---------|---------|---------|----------------------|----------------------|
| | Sep2019 | Sep2023 | Sep2024 | Var. 2024 Vs 2019 | Var. 2024 Vs 2023 |
| Domestic | 1,004 | 866 | 843 | -16.0% | -2.7% |
| International | 353 | 356 | 389 | 10.2% | 9.3% |
| Total | 1,357 | 1,222 | 1,232 | -9.2% | 0.8% |

| CANADA - FI | (iii) | | | | |
|---------------|---------|---------|---------|----------------------|----------------------|
| | Sep2019 | Sep2023 | Sep2024 | Var. 2024 Vs 2019 | Var. 2024 Vs 2023 |
| Domestic | 71,972 | 54,434 | 55,391 | -23.0% | 1.8% |
| International | 22,917 | 19,915 | 21,462 | -6.3% | 7.8% |
| Total | 94,889 | 74,349 | 76,853 | -19.0% | 3.4% |

| CANADA - SEATS | | | | الح | |
|----------------|-----------|-----------|-----------|----------------------|----------------------|
| | Sep2019 | Sep2023 | Sep2024 | Var. 2024 Vs 2019 | Var. 2024 Vs 2023 |
| Domestic | 5,727,989 | 5,106,136 | 5,205,344 | -9.1% | 1.94% |
| International | 3,380,594 | 3,193,135 | 3,502,094 | 3.6% | 9.7% |
| Total | 9,108,583 | 8,299,271 | 8,707,438 | -4.4% | 4.9% |

Source: IATA using data from OAG

TOP PASSENGER DESTINATIONS FROM CANADA

Source: IATA using DDS

| RAN | K COUNTRY | %Share Jun. 2019 |
|-----|----------------------------|------------------|
| 1 | United States of America | 43.8% |
| 2 | United Kingdom | 5.8% |
| 3 | France | 4.6% |
| 4 | Mexico | 3.8% |
| 5 | People's Republic of China | 3.6% |
| 6 | Italy | 2.3% |
| 7 | India | 2.2% |
| 8 | Germany | 2.2% |
| 9 | Cuba | 1.8% |
| 10 | Dominican Republic | 1.4% |
| | Rest of the Countries | 28.5% |

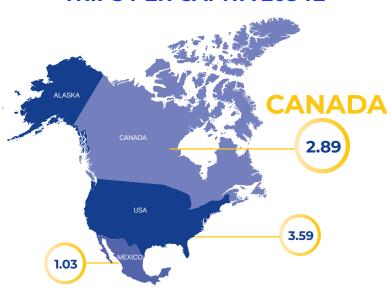
| RANK | COUNTRY | %Share | Jun. 2024 |
|------|--------------------------|--------|-----------|
| 1 | United States of America | 2/ 2/ | 43.0% |
| 2 | United Kingdom | | 5.6% |
| 3 | France | | 4.4% |
| 4 | Mexico | | 3.8% |
| 5 | India | | 3.2% |
| 6 | Italy | | 2.7% |
| 7 | Germany | | 2.1% |
| 8 | Spain | | 1.7% |
| 9 | Portugal | | 1.7% |
| 10 | Dominican Republic | 4 | 1.7% |
| | Rest of the Countries | | 30% |
| | | | |

OPPORTUNITY TO OFFER AIR TRAVEL TO MORE PEOPLE

- In 2023, more than 79.6 million passengers were transported to/from/within Canada. For H1-2024, more than 28.8 million were transported, growing 11.6% above 1H-2023 and slightly surpassing 1H-2019 by 1.2%.
- In 2023, Canada's propensity to travel was 2.6, slightly above the regional average of 2.5. However, the regional average is forecasted to increase to 3.5 in the next decade. Canada, if continuing on the current path, will be below the regional average, achieving only 2.9 annual trips per capita by 2034.
- For 1H-2024, Canada's traffic ended up slightly above 1H-2019 levels, mainly due to the international market recovery, which grew 2.3% above 1H-2019 levels during this period. However, the domestic market during this period is still below 2019 levels, only achieving 96% vs. 1H-2019.



TRIPS PER CAPITA 2034E



Source: IATA Sustainability & Economics, Tourism Economics (updated Aug 2024)

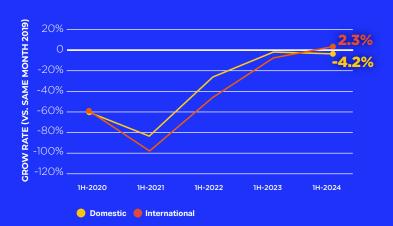
| COUNTRY | TPC 2024 | TPC 2034 | INCREASE 2034 VS 2024 |
|----------------------|-------------|-------------|--------------------------|
| Hong Kong | 5.92 | 9.02 | 3.10 |
| Qatar | 4.20 | 5.93 | 1.74 |
| Sweden | 2.95 | 4.22 | 1.28 |
| Netherlands | 3.05 | 4.09 | 1.04 |
| United States | 2.69 | 3.59 | 0.90 |
| France | 2.31 | 2.90 | 0.59 |
| Spain | 4.97 | 5.46 | 0.49 |
| China | 0.53 | 0.98 | 0.45 |
| Mexico | 0.87 | 1.03 | 0.16 |
| Canada | 2.77 | 2.89 | 0.12 |
| | | | |

Note: TPC=Trips per Capita.

CANADA'S POTENTIAL TO GROW

If Canada wanted to reach the estimated regional trips per capita by 2034, the country would have to increase the number of passengers transported in 2023 by 35% over the next decade. This means transporting 159 million passengers by 2034, which entails an average annual growth rate of 3.4% over the next decade.

EVOLUTION OF THE CANADIAN MARKET VS. 1H-2019



Source: IATA using data from DDS

CANADA'S PASSENGER GROWTH ESTIMATION 2024-2034



Source: IATA/Tourism Economics APF, Aug. 2024

