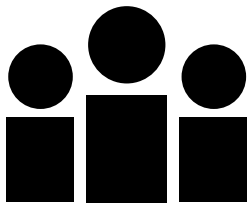


Security Management System

10x Implementation of the Elements

Senior Management & Corporate Commitment (Or Governance)

- Strategic plan and security policy
- Security objectives and governance
- Performance management reviews
- Responsibilities and authorities
- Set the tone for security culture



Resource Management

- Head of Security
- Qualifications, training policy and records
- Security communication plans
- Change management process
- Security committee
- Security directives/instructions

Threat Assessment & Risk Management

- Strategic and operational assessments
- Information source plans
- Threat analysis (quant and qual)
- Risk registers and reports
- Tolerance and acceptance thresholds
- Mitigation plans
- Integration with Safety Management System (SMS)

Management Of Emergencies & Incidents (Resilience)

- Occurrences and incidents reporting
- After action reporting
- Security vs crime
- Emergency and crisis management planning

Quality Control & Quality Assurance

- Oversight plan in place
- External and internal oversight (QA and QC)
- Tests, exercises, inspections, and investigations
- Root cause, corrective actions, and effective monitoring plans
- Oversight of External Service Providers (ESP)

Security Documentation (AOSP, SSPs, ASPs)

- Regulated operator programs (AOSP, SSP, ASP)
- Document control (QMS)
- Corporate security plan

